

Intelligence Community Analytic Competencies (ICD 203)



Marilyn B. Peterson
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University of New Mexico

Analytic Standards

- ▶ Objectivity
- ▶ Timeliness
- ▶ Independent of political considerations
- ▶ All-source
- ▶ Describes quality and reliability of source
- ▶ Caveats and expresses uncertainties in judgment or assessment
- ▶ Distinguishes between underlying intelligence and assumptions and analytic judgments
- ▶ Uses alternative analysis
- ▶ Is consistent over time or notes reasons for inconsistency
- ▶ Accurate judgments and assessments
- ▶ Uses logical argumentation
- ▶ Has relevance to national security

Objectivity

- ▶ **Include alternate perspectives**
- ▶ **Be free of emotional content**



Timeliness

- ▶ In time to be actionable



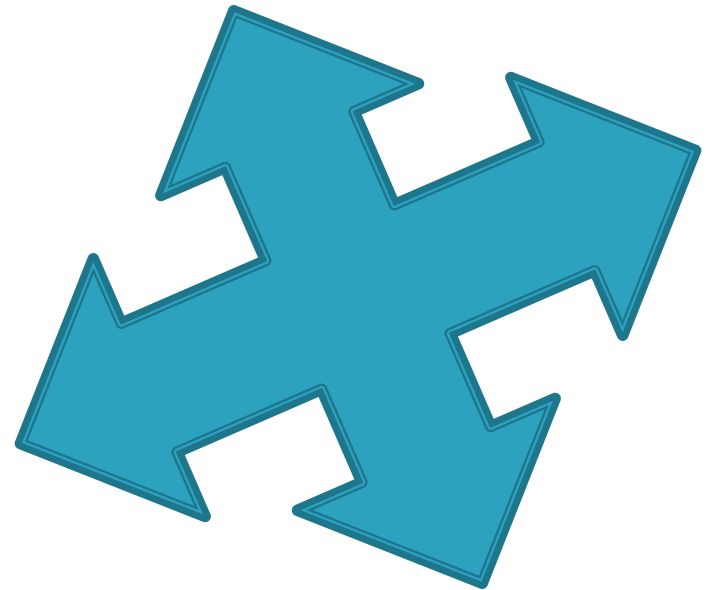
Independent of political considerations

- ▶ Not in support of any policy, viewpoint or audience
- ▶ Small 'p' politics



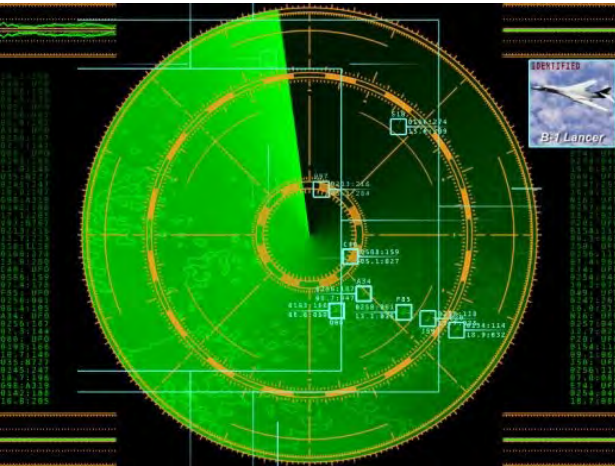
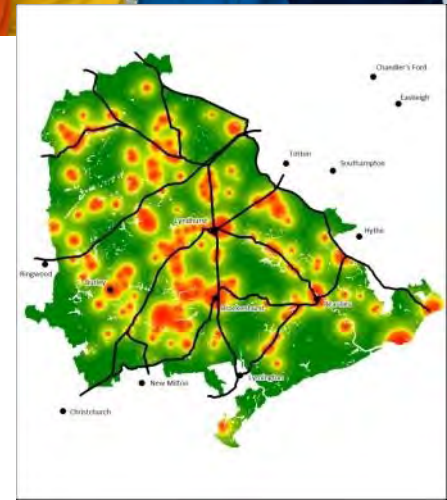
All-source

- ▶ All relevant information



Describes quality and reliability of source

- ▶ HUMINT
- ▶ SIGINT
- ▶ MASINT
- ▶ OSINT
- ▶ IMINT
- ▶ GEOINT



Caveats and expresses uncertainties in judgment or assessment

- ▶ How likely is it to happen
- ▶ How much confidence do I have in my assessment?

100



0



Distinguishes between underlying intelligence and assumptions and analytic judgment

▶ intelligence

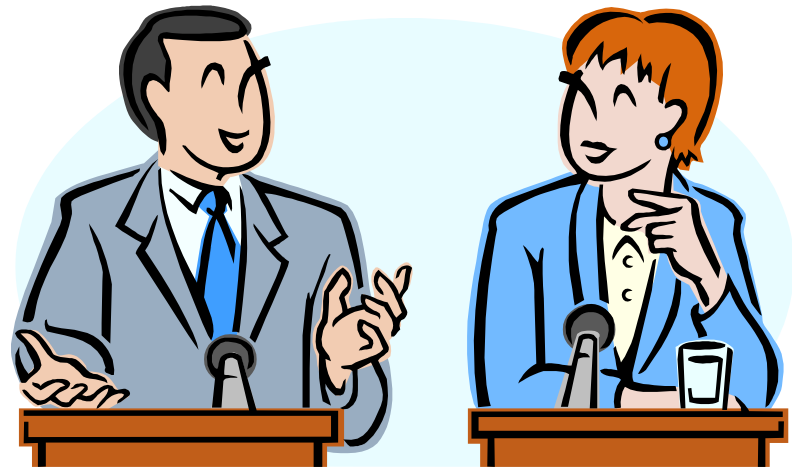


▶ Judgment

Uses alternative analysis

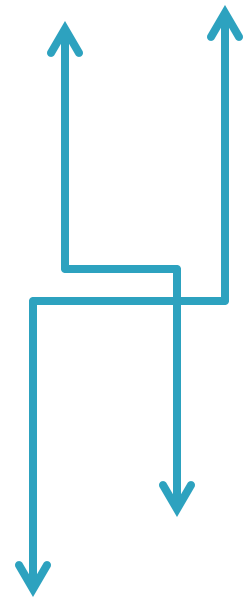
Competing Hypotheses

- ▶ What if?
- ▶ Red Team
- ▶ Devil's Advocacy



Is consistent over time or notes reasons for inconsistency

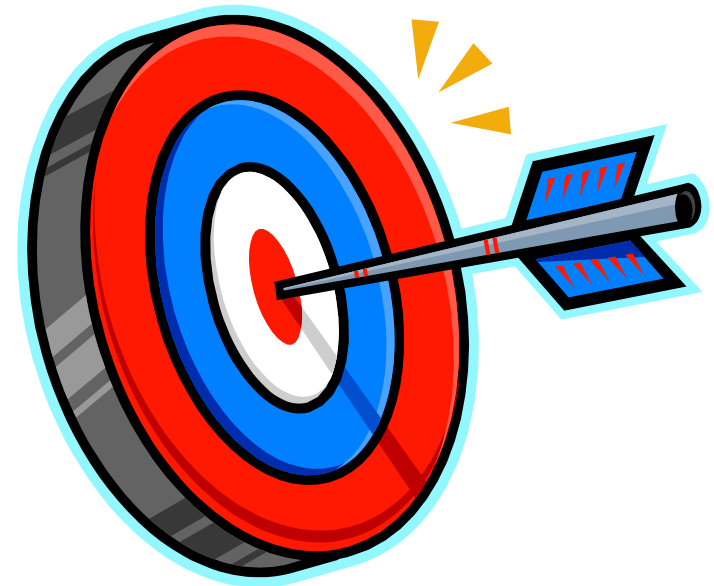
- ▶ Follows the 'analytic line'
 - OR
- ▶ Shows why it doesn't



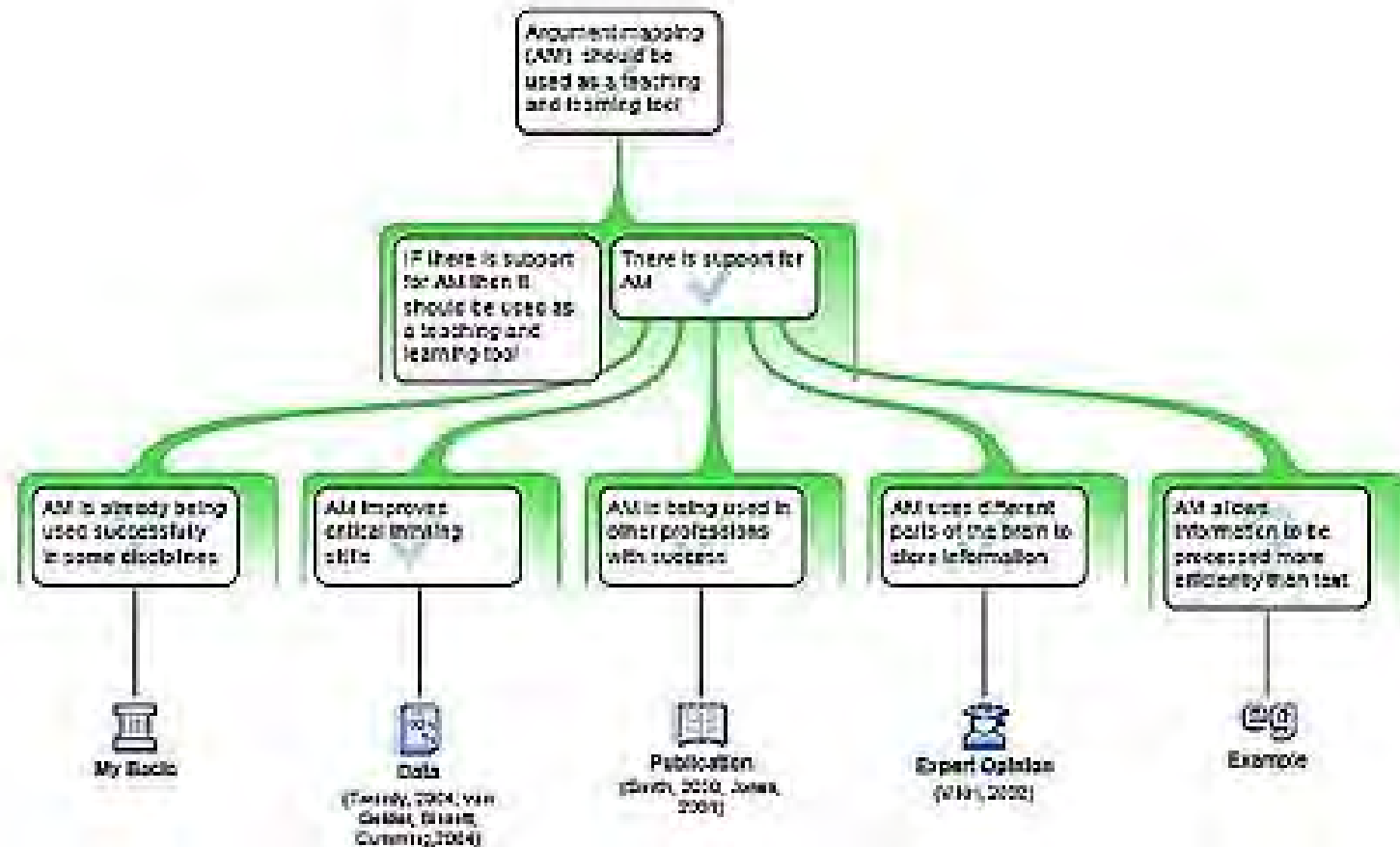
Why would this be important?

Accurate Judgments and Assessments

- ▶ Apply expertise and logic
- ▶ Anticipate and characterize impact and key factors affecting outcome or situation (when estimative)
- ▶ Can only be evaluated retrospectively



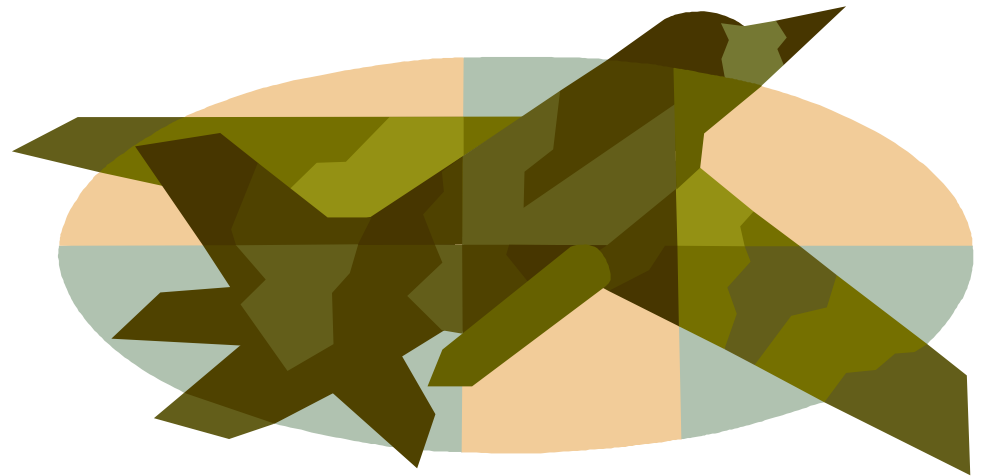
Uses logical argumentation



Has relevance to national security

local or regional)

- ▶ Security includes: personal, cyber, financial, environmental, agricultural, territorial



Which of these do YOU
consider the most
important and why?

